

ACCOR S.A.

12/5/2025

Books Notices History

| Date of Notice | Closed Date | Open Date | Book Closed For | Reason |
|----------------|-------------|------------|---------------------------|------------------------------|
| 6/3/2025 | 06/03/2025 | 06/13/2025 | Issuance and Cancellation | DIVIDEND DATE RECONCILIATION |
| 5/12/2025 | 05/19/2025 | 05/27/2025 | Issuance and Cancellation | OTHER |
| 5/17/2024 | 05/17/2024 | 05/29/2024 | Issuance and Cancellation | OTHER |
| 5/2/2023 | 05/09/2023 | 05/15/2023 | Issuance and Cancellation | OTHER |
| 5/6/2022 | 05/11/2022 | 05/18/2022 | Issuance and Cancellation | OTHER |