



Books Close/Open Notice

June 16, 2026

Company Name:	KAO CORPORATION
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Ticker Symbol:	KAOOY
CUSIP Number:	485537401
US ISIN:	US4855374017
Country:	JAPAN
Listing Exchange:	OTC
Program Type:	Un-sponsored ADR Program
Ratio (ORD:DR):	1:5
Reason:	Corporate Action

	<u>Close Date</u>	<u>Open Date</u>
Issuance:	Close of business June 26, 2026	Close of business July 2, 2026
Cancellation:	Close of business June 26, 2026	Close of business July 10, 2026

ADR Ratio Change and Distribution

Depository Receipt Services

Contact Capital Markets Solutions:

citiadr@citi.com

Bloomberg: ADRC <GO>

For more information on Citi's Depository Receipt Services, visit www.citi.com/dr.