



CEMEX, S.A.B. de C.V. Ordinary General Shareholders Meetings — Depository’s Notice

March 4, 2024

ADSs:	American Depositary Shares ("ADSs") evidenced by American Depositary Receipts ("ADRs").
ADS CUSIP No:	151290889
Deposited Securities:	American Depositary Shares ("ADSs"), each representing the right to receive ten (10) <u>Certificados de Participación Ordinarios</u> ("CPOs"), each CPO representing economic interests in two (2) Series A Shares and one (1) Series B Share, without par value, of CEMEX, S.A.B. de C.V., a company incorporated and existing under the laws of the United Mexican States (the "Company").
ADS Ratio:	10 CPOs to 1 ADS.
Depository:	Citibank, N.A.
Deposit Agreement:	Second Amended and Restated Deposit Agreement (CPOs representing A and B Shares), dated as of August 10, 1999, as amended by Amendment No. 1 to Second Amended and Restated Deposit Agreement, dated as of July 1, 2005, and supplemented by Letter Agreements, dated October 12, 2007, dated as of March 30, 2010 and dated as of March 15, 2011 and further amended by Amendment No. 2 to Second Amended and Restated Deposit Agreement, dated as of February 11, 2015.

TIMETABLE

February 28, 2024

ADS Record Date

Date on which the ADR Holders are required to be record holders of the Company’s ADSs in order to vote their ADSs.

continued



**March 20, 2024
10:00 A.M.
(New York City time)**

Voting Deadline
Date and time on which ADR Holders are required to have provided instructions to the Depositary to vote their ADSs.

March 22, 2024

Meeting Dates
Date on which the Company will hold its Ordinary General Shareholders Meeting at 12:00 PM (Monterrey, N.L. Mexico time).

Web Site <http://www.cemex.com>

Contact Information Citibank, N.A. Shareholder Services 1 (877) CITI-ADS (1-877-248-4237)

Certificate Holders, Book Holders and IDI plan participants, Links to Documents:

- [CEMEX Notice of Ordinary General Shareholders Meeting](#)
- [Supplemental Information to the Agenda for the Ordinary Shareholders Meetings](#)
- [Proposal of the Members of the Board of Directors and Committees](#)
- [Proposal of the Members of the Audit Committee](#)
- [Proposal of the Members of the Corporate Practices and Finance Committee](#)
- [Proposal Members of the Board of Directors Sustainability, Climate Action, Social Impact, Diversity Committee](#)
- [Proposal for allocation of profits-dividends](#)
- [Proxy Card](#)
- [Citibank Depositary Notice](#)



[Click here to vote your shares.](#)

Each one of the following documents that corresponds to each item of the agenda for the Meeting is located on the Company's website <https://www.cemex.com/ordinary-general-shareholders-meeting-2024>: I. The following reports which are required under the laws and regulations of Mexico: Report of the Chief Executive Officer; 2023 audited consolidated financial statements; 2023 audited separate financial statements; Report of the Board of Directors; Opinion of the Board of Directors on the Chief Executive Officer's Report; Report of the Audit Committee of the Board of Directors; Report of the Corporate Practices and Finance Committee of the Board of Directors; Report of the Sustainability, Climate Action, Social Impact and Diversity Committee of the Board of Directors; Accounting Policies and Guidelines Report; and the Report on the Tax Situation; II. The proposal for allocation of profits of the year ended December 31, 2023, which includes the declaration of a cash dividend; III. The proposal to determine the amount of the monetary reserve for the acquisition of Cemex's shares or other securities representing such shares; IV. The proposal to extend the current restricted stock incentive plan for eligible employees and main terms and conditions of the plan; V. The proposals to designate, on an individual basis, the members, Chairman, Secretary and Assistant Secretary of the Board of Directors; VI. The proposals to designate, on an individual basis, the members, President, Secretary and Assistant Secretary of the Audit Committee of the Board of Directors; VII. The proposals to designate, on an individual basis, the members,



President, Secretary and Assistant Secretary of the Corporate Practices and Finance Committee of the Board of Directors; VIII. The proposals to designate, on an individual basis, the members, President, Secretary and Assistant Secretary of the Sustainability, Climate Action, Social Impact, and Diversity Committee of the Board of Directors; IX. The proposal for the compensation to be paid to the members of the Board of Directors; Audit Committee of the Board of Directors; Corporate Practices and Finance Committee of the Board of Directors; and Sustainability, Climate Action, Social Impact, and Diversity Committee of the Board of Directors; and X. The proposal to designate the person or persons in charge of formalizing the resolutions adopted at the Ordinary General Shareholders Meeting. Cemex has also made available other information on its website that could be deemed relevant for Cemex's shareholders in connection to the Meeting.

CEMEX, S.A.B. de C.V.

Investor Relations

Av. Ricardo Margáin Zozaya No. 325

Colonia Valle del Campestre

San Pedro Garza García, Nuevo León, 66265

México

Tel: +5281-8888-4292

If you hold your ADSs through a custodian, broker or other agent, please refer to the information provided by your agent.

For further information on Citi Depositary Receipt Services, visit www.citi.com/dr.