



CEMEX, S.A.B. de C.V. Ordinary General Shareholders Meetings — Depository’s Notice

March 6, 2023

ADSs:	American Depositary Shares ("ADSs") evidenced by American Depositary Receipts ("ADRs").
ADS CUSIP No:	151290889
Deposited Securities:	American Depositary Shares ("ADSs"), each representing the right to receive ten (10) <u>Certificados de Participación Ordinarios</u> ("CPOs"), each CPO representing economic interests in two (2) Series A Shares and one (1) Series B Share, without par value, of CEMEX, S.A.B. de C.V., a company incorporated and existing under the laws of the United Mexican States (the "Company").
ADS Ratio:	10 CPOs to 1 ADS.
Depository:	Citibank, N.A.
Deposit Agreement:	Second Amended and Restated Deposit Agreement (CPOs representing A and B Shares), dated as of August 10, 1999, as amended by Amendment No. 1 to Second Amended and Restated Deposit Agreement, dated as of July 1, 2005, and supplemented by Letter Agreements, dated October 12, 2007, dated as of March 30, 2010 and dated as of March 15, 2011 and further amended by Amendment No. 2 to Second Amended and Restated Deposit Agreement, dated as of February 11, 2015.

TIMETABLE

February 27, 2023

ADS Record Date

Date on which the ADR Holders are required to be record holders of the Company’s ADSs in order to vote their ADSs.

continued



**March 21, 2023
10:00 A.M.
(New York City time)**

Voting Deadline

Date and time on which ADR Holders are required to have provided instructions to the Depository to vote their ADSs.

March 23, 2023

Meeting Dates

Date on which the Company will hold its Ordinary General Shareholders Meeting at 12:00 PM (Monterrey, N.L. Mexico time).

Web Site

<http://www.cemex.com>

Contact Information

Citibank, N.A. Shareholder Services 1 (877) CITI-ADS (1-877-248-4237)

Certificate Holders, Book Holders and IDI plan participants, Links to Documents:

[CEMEX Notice of Ordinary General Shareholders Meeting](#)

[Supplemental Information to the Agenda for the Ordinary Shareholders Meetings](#)

[Proposal of the Members of the Board of Directors and Committees](#)

[Proposal of the Members of the Audit Committee](#)

[Proposal of the Members of the Corporate Practices and Finance Committee](#)

[Proposal Members of the Board of Directors Sustainability, Climate Action, Social Impact, Diversity Committee](#)

[Proxy Card](#)

[Citibank Depository Notice](#)



[Click here to vote your shares.](#)

Each one of the following documents that corresponds to each item of the agenda for the Meeting is located on the Company's website <https://www.cemex.com/-/ordinary-general-shareholders-meeting-2023> : I. The following reports which are required under the laws and regulations of Mexico: CEMEX's Chief Executive Officer's Report; CEMEX's 2022 audited consolidated financial statements; CEMEX's 2022 audited individual financial statements; CEMEX's Board of Directors' Report; CEMEX's Board of Directors' opinion to the Chief Executive Officer's Report; CEMEX's Audit Committee Report; CEMEX's Corporate Practices and Finance Committee Report; CEMEX's Sustainability Committee Report; CEMEX's accounting policies and guidelines Report; and the Report on the revision of CEMEX's tax situation; II. The proposal for allocation of profits of the year ended December 31, 2022; III. The Report of the Board of Directors on the procedures and agreements pursuant to which stock repurchases of CEMEX's own shares were instructed during the calendar year ended on December 31, 2022; IV. Proposal to determine the amount of the monetary reserve for the acquisition of CEMEX's shares or other instruments representing such shares; V. The proposal to decrease CEMEX's capital stock in its variable part by canceling the CEMEX shares repurchased under CEMEX's share repurchase program during the calendar year ended on December 31, 2022; VI. The proposals to designate, on an individual basis, the members, President and Secretary of CEMEX's Board of Directors; VII. The proposals to designate, on an individual basis, the members, President and Secretary of CEMEX's Audit Committee; VIII. The proposals to



designate, on an individual basis, the members, President and Secretary of CEMEX's Corporate Practices and Finance Committee; IX. The proposals to designate, on an individual basis, the members, President and Secretary of CEMEX's Sustainability, Climate Action, Social Impact, and Diversity Committee (formerly named the Sustainability Committee); X. The proposal for the compensation to be paid to the Members of CEMEX's Board of Directors; Audit Committee; Corporate Practices and Finance Committee; and Sustainability, Climate Action, Social Impact, and Diversity Committee (formerly named the Sustainability Committee); and XI. The proposal to designate the person or persons in charge of formalizing the resolutions adopted at the Ordinary General Shareholders Meeting. CEMEX has also made available other information on its website that could be deemed relevant for CEMEX's shareholders in connection to the Meeting.

CEMEX, S.A.B. de C.V.

Investor Relations

Av. Ricardo Margáin Zozaya No. 325

Colonia Valle del Campestre

San Pedro Garza García, Nuevo León, 66265

México

Tel: +5281-8888-4292

If you hold your ADSs through a custodian, broker or other agent, please refer to the information provided by your agent.

For further information on Citi Depositary Receipt Services, visit www.citi.com/dr.