



## CEMEX, S.A.B. de C.V. Ordinary and Extraordinary General Shareholders Meetings — Depository’s Notice

March 4, 2022

<b>ADSs:</b>	American Depositary Shares ("ADSs") evidenced by American Depositary Receipts ("ADRs").
<b>ADS CUSIP No:</b>	151290889
<b>Deposited Securities:</b>	American Depositary Shares ("ADSs"), each representing the right to receive ten (10) <u>Certificados de Participación Ordinarios</u> ("CPOs"), each CPO representing economic interests in two (2) Series A Shares and one (1) Series B Share, without par value, of CEMEX, S.A.B. de C.V., a company incorporated and existing under the laws of the United Mexican States (the "Company").
<b>ADS Ratio:</b>	10 CPOs to 1 ADS.
<b>Depository:</b>	Citibank, N.A.
<b>Deposit Agreement:</b>	Second Amended and Restated Deposit Agreement (CPOs representing A and B Shares), dated as of August 10, 1999, as amended by Amendment No. 1 to Second Amended and Restated Deposit Agreement, dated as of July 1, 2005, and supplemented by Letter Agreements, dated October 12, 2007, dated as of March 30, 2010 and dated as of March 15, 2011 and further amended by Amendment No. 2 to Second Amended and Restated Deposit Agreement, dated as of February 11, 2015.

### TIMETABLE

February 22, 2022

#### ADS Record Date

Date on which the ADR Holders are required to be record holders of the Company’s ADSs in order to vote their ADSs.

*continued*



**March 22, 2022  
10:00 A.M.  
(New York City time)**

**Voting Deadline**

Date and time on which ADR Holders are required to have provided instructions to the Depository to vote their ADSs.

**March 24, 2022**

**Meeting Dates**

Date on which the Company will hold its Ordinary General Shareholders Meeting at 12:00 PM (Monterrey, N.L. Mexico time).

Date on which the Company will hold its Extraordinary General Shareholders Meeting at 1:00 PM (Monterrey, N.L. Mexico time).

**Web Site**

<http://www.cemex.com>

**Contact Information**

Citibank, N.A. Shareholder Services 1 (877) CITI-ADS (1-877-248-4237)

**Certificate Holders, Book Holders and IDI plan participants, Links to Documents:**

[CEMEX Notice of Ordinary General Shareholders Meeting](#)

[CEMEX Notice of Extraordinary General Shareholders Meeting](#)

[Supplemental Information to the Agenda for the Ordinary and Extraordinary Shareholders Meetings](#)

[Proposal of the Members of the Board of Directors and Committees](#)

[Proxy Card](#)

[Citibank Depository Notice](#)



[Click here to vote your shares.](#)

Each one of the following documents that corresponds to each item of the agenda for the Company's ordinary general shareholders meeting and general extraordinary shareholders meeting is located on the Company's website <https://www.cemex.com/-/ordinary-and-extraordinary-general-shareholders-meetings-2022>: **(A) ORDINARY GENERAL SHAREHOLDERS MEETING, Item I of the agenda:** (i) Chairman of the Board of Directors Report to the ordinary general shareholders meeting; (ii) Chief Executive Officer's report; (iii) 2021 consolidated financial statements and 2021 individual financial statements; (iv) Board of Directors' report; (v) Board of Directors' opinion to the Chief Executive Officers' report; (vi) Audit Committee's report; (vii) Corporate Practices and Finance Committee's report; (viii) Sustainability Committee's report; (ix) Accounting Policies and Guidelines report; (x) Report on the revision of the tax situation; **Item II of the agenda:** (i) Proposal for allocation of profits of the year ended 2021; **Item III of the agenda:** (i) Proposal to set the monetary reserve for share buybacks; **Item IV of the agenda:** (i) Proposals to designate, on an individual basis, the members of CEMEX's Board of Directors, and to designate members, the President and secretary of CEMEX's Board of Directors, Audit Committee, Corporate Practices and Finance Committee, and Sustainability Committee; **Item V of the agenda:** (i) Proposal for the compensation to be paid to the members of CEMEX's Board of Directors, Audit Committee, Corporate Practices and Finance Committee, and Sustainability Committee; **Item VI of the agenda:** (i) proposal to designate the



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person or persons in charge of formalizing the resolutions adopted at the ordinary general shareholders meeting. **(B) EXTRAORDINARY GENERAL SHAREHOLDERS MEETING**, Item I of the agenda: (i) proposal to specify the Company's corporate purpose and the activities that Company may perform in order to fulfill its corporate purpose, consequently amending article 2 of the Company's by-laws (including the actual proposed changes to the by-laws); and, in the event of approval, the authorization to proceed with the certification of the restated bylaws; **Item II of the agenda:** (i) Proposal to designate the person or persons in charge of formalizing the resolutions adopted at the ordinary general shareholders meeting. Also, the Company has made available at its website other important information that the Company's shareholders should consider for the Meetings.

**CEMEX, S.A.B. de C.V.**

**Investor Relations**

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**San Pedro Garza García, Nuevo León, 66265**

**México**

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If you hold your ADSs through a custodian, broker or other agent, please refer to the information provided by your agent.

For further information on Citi Depositary Receipt Services, visit [www.citi.com/dr](http://www.citi.com/dr).